RUTGERS
School of Public Affairs and Administration | Newark

School of Public Affairs and Administration
Student and Academic Services
Center for Urban and Public Service (CPS)
111 Washington Street, First Floor
Newark, NJ 07102

Phone: 973.353.3709
Fax: 973.353.5907
http://spaa.newark.rutgers.edu/

Master of Public Administration (MPA) Advisement / Degree Completeness Worksheet

Last Name	First Name	RUID #
Concentration (if applicable)	**Semester / Year Started**	**Anticipated Graduation Date**
RU Email Address		**Phone Number**

Course #	Course Title	Credits	Semester / Year	Grade
Core I: Foundation (Must complete all 12 Credits / 4 Courses)				
20:834:501	**Introduction to Public Administration** *(Must be taken in the first semester)*	3	Choose a Se	
20:834:515	**Administrative Ethics**	3	Choose a Se	
20:834:521	**Technology & Public Administration**	3	Choose a Seme	
20:834:541	**Economics for Public Administration**	3	Choose a Se	
Core II: Research & Analysis (Must complete all 6 Credits / 2 Courses)				
20:834:561	**Applied Statistics** *(Must be taken in the second long semester)*	3	Choose a Seme	
20:834:562	**Applied Research Design** *(Prerequisite – 20:334:561 Applied Statistics, should be taken following Applied Statistics.)*	3	Choose a Seme	
Core III: Management (Must complete 9 Credits / 3 Courses)				
20:834:522	**Managing Public Organizations**	3	Choose a Se	
20:834:523	**Human Resources Administration**	3	Choose a Se	
20:834:524	**The Public Policy Process** *(Formerly Strategic Planning)*	3	Choose a Se	
Core IV: Financial Management (Must complete 3 Credits / 1 Course)				
20:834:542	**Public Budgeting Systems**	3	Choose a Seme	
Core V: Application (Must complete 3 Credits / 1 Course)				
20:834:563	**Capstone Project** *(Prerequisites – 20:834:561 and 20:834:562) (Must be taken in the last semester)*	3	Choose a Seme	

Concentration (Declaring a concentration is not mandatory however if declared, the student has to complete 9 Credits / 3 Courses in a given concentration). If not declaring a concentration, students should pick three random electives from any of the MPA concentrations.

Course #	Course Title	Credits	Semester / Year	Grade
– Choose or Ente		3	Choose a Se	
– Choose or Ente		3	Choose a Se	
– Choose or Ente		3	Choose a Se	

Concentrations and Electives

Budgeting and Financial Management
20:834:543 Public Financial Management (3)
20:834:545 Capital Budgeting and Debt Management (3)
20:834:568 Government Revenue Theory and Administration (3)

Healthcare Administration
20:834:581 Health Systems and Policy (3)
20:834:582 Healthcare Management (3)
20:834:584 Health Care Finance (3)

Leadership of Public Organizations
20:834:505 Intergovernmental and Intersectoral Management (3)
20:834:507 Leadership and Diversity (3)
20:834:527 Labor Relations (3)

Nonprofit Management
20:834:571 Nonprofit Budgeting (3)
20:834:575 Grant Writing and Grants Management (3)
20:834:576 Resource Development for Nonprofit Organizations (3)

Public and Nonprofit Performance Management
20:834:526 Evidence-Based Public Management and Policy (3)
20:834:529 Performance Measurement and Reporting for Public and Nonprofit Organizations (3)
20:834:578 Results-Driven Strategic Management (3)

Technology and Information Management
20:834:517 E-Governance and Digital Services (3)
20:834:518 GIS for Public and Nonprofit Management (3)
20:834:520 Data Management for Public and Nonprofit Organizations (3)

Advanced Study Courses and Study Abroad Programs (Count as an elective)
20.834.503 Special Topics (3)
20:834:590 Internship (3)
20:834:591 Exploration in Leadership in Washington DC (3)
20:834:597 Advanced Study: Seoul, Korea (3)
20:834:598 Independent Study (3)
20:834:703 Advanced Study: How London Works (3)